Slipstream Group

Future Proof Your Practice

Culture / Efficiency / Coaching



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AGENDA FOR TODAY

- 1 Background
- 2 Building a strong culture
- 3 Building an efficient business
- 4 Value of coaching

WHO IS SLIPSTREAM

Slipstream Group is a leading provider of coaching services dedicated to helping the owners of Accounting and Financial Planning firms grow by realising the potential of their business, their teams, and themselves.

Founded in 2015

Support 90 + firms nationally

18 + team members



OPPORTUNITY OR CHALLENGE

People Capacity Client experience **Profitability Enjoyment**

QUESTIONS FOR YOUR TEAM?

- Why would the best people want to work in your business?
- How has your delivery model changed over the last 3 years?
- What are you doing that clients don't value?

RECIPE FOR SUCCESS

- 1. Clear vison of where they are heading
- 2. Right team members who are engaged
- 3. Deliver valued outcomes to the right clients & charge appropriately
- 4. Right people in right roles doing the right work with the right tools
- 5. Partner to enhance value in lanes they are not experts
- 6. Adjust to prevailing conditions & always look for improvement
- 7. Know their numbers & celebrate progress

Building a strong culture



The shared values, beliefs and behaviours that shape how people act and work together

Column A

- Fantastic job!
- 2. Does this align with our values
- 3. We should learn from failure
- 4. Thanks for speaking up
- 5. How can I support you?
- 6. Thanks for your idea
- 7. We value work life balance
- 8. Mental Health is a priority
- 9. Hope you're feel better!
- 10. Let's work through this together

Column B

- 1. It's about time!
- 2. How much \$ can we make
- 3. This will come out of your wages
- 4. Stop complaining!
- 5. Why isn't it done yet?
- 6. We've always done it this way
- 7. Staying late is expected
- 8. We all get stressed, deal with it
- 9. How sick are you really?
- 10. Just figure it out yourself?

WHY IS CULTURE IMPORTANT?

Take charge of it or it will take charge of you

Staff are more motivated, engaged and productive

Culture eats strategy for breakfast

Helps with attracting and retaining staff

Can be a source of competitive advantage

Strong cultures support innovation and resilience

Businesses with great culture perform better

MANAGE YOUR TEAM WELL! **STAY LEAVE**

MANAGE YOUR TEAM WELL! Recognition Remuneration Flexibility & security Wellbeing & support **LEAVE** Professional development Clarity of role & expectations Connection to business/team **STAY**

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HIGH PERFORMING PRACTICES

- Hire on cultural fit
- Focus on connection & values
- Personalise & know their team
- Leaders set the tone
- Document roles & responsibilities
- Invest in training & development
- Regularly benchmark pay

- Flexibility of where you work
- Provide support in times of need
- Fun experiences
- Provide additional leave options
- Celebrate wins along the journey
- Inclusive regardless of location
- Deal with toxic employees

Building efficiency in your business



BUSINESS EFFICIENCY

Inputs

People

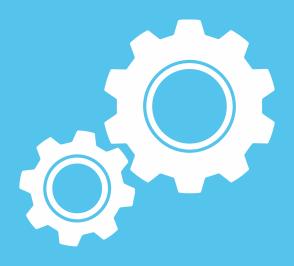
Money

Time

Data

Resources

Systems



Outputs

Services
Experience
Value





Customers





Getting more done relative to the inputs whilst maintaining and/or improving quality of experience

COMMON EFFICIENCY LEAKAGE POINTS

- \$500/hr people doing \$100/hr work
 Undercharge for value/time/effort
- Staff not trained appropriately or no common processes
- Staff not being productive
- No clear owner of tasks
- Doing work for non ideal clients
- Errors and mistakes

- Double entering of data across multiple systems
- Blockages stuff sitting on desks, with clients, chasing providers
- Resistance to updating processes
- Fee collection processes

EFFICIENCY GAME CHANGERS

- 1 Clear direction and goals
- 2 Hire the best people
- 3 Clear roles and responsibilities
- 4 Document and name processes
- 5 Understand & manage leakage
- 6 Spend wisely

Eliminate



Automate



Outsource



Delegate

EFFICIENCY GAME CHANGERS

1 Outsourcing

5 File note automation

2 Cut out Australia Post: Docusign

6 Virtual offices & WFH

3 Client portals

7 Practice managers

4 Virtual meetings & bookings

8 Standardising processes

Al Awareness

Results faster

Pathway and accountability

Benchmarking against a higher bar

Collective lived experience

Blind spots – avoid pitfalls

First 12 Months of Coaching Results

Single Owner Financial Advice Firms

53.01%

AVERAGE PROFIT INCREASE

First 12 Months of Coaching Results
Multi Owner Accounting & Financial Advice Firms

44.90%

AVERAGE PROFIT INCREASE

SLIPSTREAM GUIDE TO KPIS



Financial	Indicative Range		
EBIT as % of Revenue	<25%	25% to 35%	>35%
Employment Costs as % of Revenue	>50%	45% to 50%	<45%
Other Costs as % of Revenue	>25%	20% to 25%	<20%
Revenue per FTE	<\$150K	\$150K to \$250K	>\$250K
New Business as a % of Revenue	<10% or >20%	10% to 15%	15% to 20%
Ongoing Revenue per Active Client	<\$5K	\$5K to \$7.5K	>\$7.5K
Revenue per Adviser/Director	<\$500K	\$500K to \$1M	>\$1M
# clients per Adviser/Director	<75	75 to 100	>100
FTE Support Staff Per FTE Advisers	<1	1 to 3	>3

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We gained a wonderful external perspective on our business. The conversation was invaluable, providing guidance & opening new possibilities for growth.



UPCOMING EVENTS & WORKSHOPS



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